

Competencies of a Lean Facilitator

A candidate interested in becoming a Lean Facilitator with the State of Iowa should demonstrate the following competencies:

Interpersonal skills -

- Highly Organized
- ° Comfortable with public speaking
- Patient
- Flexible and adaptable
- Positive attitude
- Open to new ideas
- Respect for others
- Willing to see things from another person's point of view

Communication Skills -

- Conveys ideas clearly and concisely when speaking
- ° Listens to clarify and understand
- Uses questions to probe for missing information or to clarify
- ° Can draw out key points of what was covered or communicate
- ° Receives feedback without interrupting or becoming defensive

Project Management Skills -

- Effectively plans, conducts, evaluates and follows-up meetings
- ° Keeps group discussion focused on central ideas
- Guides the decision making process without directing or influencing the actual decision
- ° Ability to make group members feel comfortable and encourage participation
- Remains neutral when facilitating group discussions
- ° Turns conflict into opportunities to achieve positive, productive results
- ° Delegate tasks to group members as appropriate

Systems thinking -

- Understands the purpose of a process or system and implements strategies to make improvements
- ° Gathers and uses data to make decisions

Continuous Improvement -

- ° Understands that those who do the work know best how to improve the work
- Enthusiastic about Lean and its impact on our operations